## REQUEST FOR PROPOSAL (RFP)

<table>
<thead>
<tr>
<th>RFP #:</th>
<th>FY23-830-USA-547</th>
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<tr>
<td>Services Requested:</td>
<td>Seeking for a consultant for Momentum Integrated Health Resilience mid-year progress review</td>
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<tr>
<td>Contract Type:</td>
<td>Deliverable Based</td>
</tr>
<tr>
<td>Issuance Date:</td>
<td>10/03/2023</td>
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<tr>
<td>Closing Date:</td>
<td>10/31/2023 (5PM - Eastern Standard Time)</td>
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<tr>
<td>Deadline for Responses (Date of Receipt):</td>
<td>10/24/2023 (5PM - Eastern Standard Time)</td>
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<tr>
<td>Last Receipt Date for Questions:</td>
<td>10/17/2023 (5PM - Eastern Standard Time)</td>
</tr>
<tr>
<td>Anticipated Award Date:</td>
<td>11/07/2023</td>
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| RFP Contents and Attachments | 1. Introduction  
2. Scope of Work & Background  
3. Instruction to Bidders  
   - Annexes  
     ☑ Attachment A- Budget |
Corus Procurement Ethics

Corus International and its family of organizations are committed to a transparent and ethical procurement process aiming to achieve the best value for money, fairness, integrity, and doing business in compliance with the US government regulations, the beneficiaries, donors, and partners' interests.

Corus does not allow accepting any monetary transaction, gratuity, or compensation of any type from current or potential vendors or suppliers in exchange for or as a reward for a business. Therefore, all potential vendors and suppliers taking part in this solicitation must not offer fraud, bribery, or kickback to an employee or staff of Corus. Any vendor or supplier violating these standards will be automatically disqualified for doing business with Corus in the future.

A comprehensive list of Corus's ethical standards as well as information on how to report any violation pertaining to this solicitation (Corus's Integrity and Ethics Reporting Hotline) is found here: https://corusinternational.org/ethics-and-policies-corus-international.

1- INTRODUCTION:

Corus International combines over 150 years of experience of our non-profit and for-profit subsidiary organizations – IMA World Health, Lutheran World Relief, CGA Technologies, Ground Up Investing, and Farmers Market Brands. Together, the organizations take a systematic approach to grow rural economies, eliminate extreme poverty, ensure access to quality healthcare, and respond to urgent humanitarian needs in fragile settings.

Corus leads an ensemble of social impact organizations working together in the world’s most fragile settings to deliver the holistic, lasting solutions needed to overcome the interconnected challenges of poverty, health care access and climate change. Corus is a new model in the international space, creating a consortium of specialized non-profit and for-profit entities for greater impact. Our annual budgets have ranged between $110-130 million a year. Additional growth is expected.

Background: MOMENTUM INTEGRATED HEALTH RESILIENCE¹ (2020-2026) $199.9 million is part of a suite of innovative awards funded by the U.S. Agency for International Development (USAID) that partners with countries around the world to holistically strengthen quality maternal, newborn, and child health (MNCH), voluntary family planning (FP), and reproductive health (RH) care and services. MOMENTUM Integrated Health Resilience (MIHR) specifically works to improve access to and availability of high-quality, respectful, and person-centered MNCH/FP/RH care in fragile and conflict-affected settings. The project also enhances coordination between development and humanitarian partners and helps to strengthen the health resilience of individuals, families, communities, health facilities, and health systems.

More than half of all maternal and child deaths occur in countries affected by conflict, disasters, weak governance and institutions, population displacements, and other acute and chronic crises. In these settings,

¹ MOMENTUM Integrated Health Resilience is funded by the U.S. Agency for International Development (USAID) and implemented by IMA World Health (IMA) with partners JSI Research & Training Institute, Inc. (JSI), Pathfinder International, GOAL USA Fund, CARE, and Africa Christian Health Associations Platform (ACHAP), along with Premise Data, Harvard T.H. Chan School of Public Health Department of Global Health and Population, Johns Hopkins Bloomberg School of Public Health Department of International Health, and Brigham Young University as resource partners, under USAID cooperative agreement #7200AA20CA00005.
increased illness, and death result from disruptions to basic health services and systems, from family planning and immunization to safe deliveries and supply chains. The project’s focus on health resilience reduces chronic vulnerabilities and promotes more inclusive development.

MOMENTUM Integrated Health Resilience works together alongside local organizations, governments, and humanitarian and development partners in fragile settings. The project tailors context-specific work to accelerate reductions in maternal, newborn, and child illness and death by leveraging high impact, evidence-based, life-saving interventions. Increasing the capacity of partner country institutions and local organizations—including new and underutilized partners—will help sustain health resilience gains throughout all health system levels. Strengthening both global technical leadership for health resilience and country-led programs to accelerate the impacts of MNCH/FP/RH care will advance USAID’s efforts to build the capacity of local organizations and governments to respond to public health challenges, now and in the future, that affect women, children, families, and communities globally.

Location and Partners
The IMA-primed MIHR Program comprises of core partners and a host of technical partners. Core partners (IMA, CARE, JSI, and PATHFINDER) are assigned to take a programmatic lead in specific USAID buy-in countries based on their historical and physical presence in individual countries. The table below outlines the current MIHR buy-in countries per core partner:

<table>
<thead>
<tr>
<th>IMA World Health</th>
<th>Pathfinder International</th>
<th>JSI Research &amp; Training Institute</th>
<th>CARE International</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Sudan</td>
<td>Burkina Faso</td>
<td>Mali</td>
<td>Sudan</td>
</tr>
<tr>
<td>DRC</td>
<td>Tanzania</td>
<td>Yemen</td>
<td>Benin</td>
</tr>
<tr>
<td>Niger</td>
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In addition, key technical partners provide both onsite support and external sources of technical assistance across all countries. They include:
- Goal USA
- Africa Christian Health Association Platform
- Premise
- Harvard T.H.Chan School of Public Health (Department of Global Health & Population)
- Johns Hopkins Bloomberg School of Public Health (Department of International Health)
- Brigham Young University

USAID Perspectives on this Mid Term Evaluation (MTE)

Aside from conventional performance parameters of a technical scope, this evaluation should focus on four priorities which USAID has identified for all Momentum suite awards (Quality of Care, Localization, Primary Health Care, and Pandemic Response). Further as these four focus areas apply to all Momentum awards, this MTE should assess and document how “coordination and collaboration” between the consortium partners has led to improved programming and improved learning.

The MTE should reflect on the key learning aspects of Momentum (1) How are our countries attaining success in health coverage, quality, and equity? (2) Are we assisting countries in striving towards sustainable development? (3) How is CLA (collaborating, learning, and adapting) contributing to our achievement? (4) How is MIHR contributing to global leadership? Such ‘learning’ questions should be explored as the MTE looks at progress in the four focus areas (quality of care, localization, primary health care, and pandemic response).

FY24 as Mid-Point for this Mid-Term Evaluation
While the timeline for startup implementation varies from country to country as various USAID missions pursued buy-ins, MIHR rapidly initiated programmatic activities in-line with mission expectations in October
2020 with an approved PY1 work plan in South Sudan (Oct 2020-Sep 2021) with an expected five-year term through September 2025). Given the announced extension of the Momentum suite of awards through September 2026 (regardless of individual country start up dates) it is anticipated that the MIHR project will therefore have an implementation phase from October 2020-September 2026 or FY21-FY26. The proposed timing of this MTE (FY24) will in effect examine results from the first three (FY21-FY23) of the six-year tenure of the MIHR project, mid-way through programmatic activities.

2- SCOPE OF WORK

Timeline and Reporting:
Title or proposed position/work: consultant for Momentum Integrated Health Resilience mid-year progress review
Location: Washington DC- Remote Locations
Reporting to: AVP or Global Health
Anticipated Start Date: 11/01/2023
Anticipated End Date: January 31, 2024
Individual/Firm: Either Individual or Firm
Contract type – Deliverables

Purpose of the MIHR Project Mid-Term review:
Assessment of the progress made to date for the project toward achieving its 5-year goals and objectives (refer to results framework/Theory of change)

1. Review project achievements in results 1-4 and corresponding sub activities at Core, and across a select number of geographically representative MIHR countries (DRC, South Sudan, Burkina Faso, Mali). South Sudan and DRC are older buy-ins.
   a. Technical approaches are evidence based and adapted to fragile settings.
   b. Crisis sensitivity analysis/planning and country business continuity plans.
   c. Localization.
2. Assess progress in meeting critical indicators/milestones and identify obstacles/challenges in gaps in performance.
3. Review how project implementation and timeline is aligned with the USAID approved annual work plan.
4. Provide recommendations on overcoming obstacles, meeting activity timeline, and attaining programmatic (indicator) achievements.
5. Assess the effectiveness of the consortium partners (coordination, collaboration) in advancing MIHR objectives and results areas.
6. Analyze how the technical and programmatic learnings from MIHR are accessed and implemented in Corus health programs in general.
7. Provide technical and management recommendations for Corus.
**Objective:**

Mid Term Evaluation of Six-Year USAID-funded Momentum Integrated Resilience Health Project.

**Expected Outcomes of the Review:**

1. Document key project achievements across technical areas as outlined in the four results areas and corresponding sub activities.
2. Outline the strengths and opportunities of the consortium partners.
3. Reflect on the extent to which MIHR lessons-learned and best practices are integrated and institutionalized across Corus and how Corus has leveraged the presence of MIHR in new and existing countries to expand Corus’s overall programming and impact in that country.
4. Propose actionable recommendations to meet programmatic objectives with a clear timeline and goal owner.

**Deliverables/Commodity list with specifications:**

1. Signed agreement with mutually agreed upon scope of work, trips, and timeline.
2. Revised and agreed upon assessment tool for each country.
3. Country Specific SoW and Travel Dates (as needed)
4. Draft Final Report
5. Final Report

**Preferred Qualifications and Competences:**

- MPH, International Development, or other relevant Senior level development professionals with a minimum of 10 years of experience
- Strong USAID Donor background with at least 5 years of experience
- Significant experience in health and development programs, mainly in the health field in fragile contexts, including health resilience, multi sectoral programming and partnerships
- Strong English writing and speaking skills with the ability to write and facilitate meetings
- Strong experience in developing evaluation tools and methodologies
- French speaking and writing skills preferred
- Self-starter with the ability to work remotely under limited oversight
- Proficient in Microsoft Office (Word, Excel, etc.) and the ability to use communication platforms (such as Skype or Teams)
- Experience evaluating health programs for donor-funded projects.

**Working/Delivery Conditions and other specifications:**

Highlight any specific working conditions, travel, duty station, if travel and M&E are included as part of the consultancy or specific deliverable conditions for commodities.
INSTRUCTIONS TO BIDDERS

RFP: This RFP constitutes an invitation to prospective Bidder(s) ("Bidder") to submit proposals ("Proposal") for the services described herein. It consists of (1) Cover Page, (2) Overview, (3) Scope of Work (4) Instructions for Bidder(s).

An open period for submitting questions will begin on the issuance date of the RFP. All questions MUST be submitted to the RFP contact email address procurement@corusinternational.org with subject line: Updated RFP- FY23-830-USA-547-Momentum Integrated Health Resilience mid-year progress review to the designated email address no later than close of business on 10/31/2023 (5PM- Eastern Standard Time). Questions will be compiled, and responses sent to all Bidders by 10/17/2023 (5PM – Eastern Standard Time).

All Proposals must be in the English language, signed and dated by an authorized employee of the Bidder. In addition to require documents requested, proposals can include additional items such, i.e., templates, brochures, media, etc.

The proposal must include:

- An overview of the consultant’s ability to meet the proposed deliverables, noting any suggested additions (max 1 page)
- A cost proposal indicating the consultant’s daily rate and estimated LOE and timeline for deliverable completion.
- Consultant’s CV (max 2 pages)

Bidders are solely responsible to ensure the timely receipt of their proposals. Proposals received after the date and time required will, generally, not be considered unless no other proposals are received.

Prospective Bidders are under no obligation to prepare or submit proposals in response to this RFP and do so solely at their own risk and expense. Corus will not reimburse any costs incurred related to this RFP.

Proposals may not be altered or corrected after the Date of Receipt, except when Corus at its sole discretion, may permit correction of arithmetic errors, transposition errors, or other clerical or minor mistakes, in cases in which Corus deems that both the mistake and the intended proposal can be established conclusively on the face of the proposal.

Proposals must be valid for at least NINTY (90) days from the Date of Receipt.

In evaluating the proposals, Corus will seek the best value for money. Specifically, proposals will be evaluated on the basis of the following:
4. TECHNICAL AND FINANCIAL PROPOSAL EVALUATION:

4.1. Technical

<table>
<thead>
<tr>
<th>Evaluation Category</th>
<th>Rating - Points</th>
</tr>
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<tbody>
<tr>
<td>Past Experience as Mid Term Evaluation Lead or Sole Consultant</td>
<td>20</td>
</tr>
<tr>
<td>Past Experience as Team Member of Mid Term Project Evaluation</td>
<td>10</td>
</tr>
<tr>
<td>Past Experience working in health sector in Sub Saharan Africa</td>
<td>15</td>
</tr>
<tr>
<td>Past Experience affiliation or working with USAID funded programs</td>
<td>15</td>
</tr>
<tr>
<td>Masters Degree or Higher in Public or Clinical Health or Development</td>
<td>20</td>
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<tr>
<td>Writing and Evaluation Skills</td>
<td>10</td>
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<tr>
<td>Value for Money</td>
<td>10</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100</strong></td>
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Quality of project approach, proposed strategy and required resources.
Technical Experience- Past experience, preferably experience in the international development sector.
Qualifications- Business licenses, credentials, etc.

4.2. FINANCIAL

Rates for proposed approach to tasks in scope of work at Monthly flat rate for services rendered.

If at any time prior to award Corus deems there to be a need for a significant modification to the terms and conditions of this RFP, Corus will issue such a modification as a written RFP amendment to all competing Bidders. No oral statement of any person shall in any manner be deemed to modify or otherwise affect any RFP term or condition, and no Bidder shall rely on any such statement.

Corus may request additional information to clarify or substantiate information provided in the proposal or may request revisions to the proposed approach or personnel. After selection, Corus will negotiate the award cost with the selected bidder. A contract will be awarded after the selected Bidder undergoes a pre-award survey to assess the selected Bidder’s management capacity and financial capability and after references have been checked.

Corus is not bound to accept the lowest bid or any proposal and reserves the right to accept any proposal in whole or in part and to reject any or all proposals.

Corus shall not be legally bound by any award notice issued for this RFP until a contract is duly signed and executed with the winning Bidder.

**Bidders should provide the following:**

Past Performance references from three previous customers for supply of similar goods/services as included in this RFP. Contact details should be included.
Financial Proposal shall be stated in US Dollars.

Prior to submission of any protest, all parties shall use their best efforts to resolve concerns raised by an interested party at the contracting officer level through open and frank discussions.

The following procedures are established to resolve protests effectively:

(1) Protests shall be concise and logically presented to facilitate review by Corus. Failure to substantially comply with any of the requirements may be grounds for dismissal of the protest.

(2) Protests shall include the following information:

   (i) Name, address, and fax and telephone numbers of the protester.

   (ii) Solicitation number.

   (iii) Detailed statement of the legal and factual grounds for the protest, to include a description of resulting prejudice to the protester.

   (iv) Copies of relevant documents.

   (v) Request for a ruling by Corus.

   (vi) Statement as to the form of relief requested.

   (vii) All information establishing that the protester is an interested party for the purpose of filing a protest.

   (viii) All information establishing the timeliness of the protest.

(3) All protests will be addressed to the contracting officer or other official designated to receive protests.

Protests based on alleged apparent improprieties in a solicitation shall be filed before bid opening or the closing date for receipt of proposals. In all other cases, protests shall be filed no later than 5 days after the basis of protest is known or should have been known, whichever is earlier.